

## 2023 SALT BASICS SCHOOL Hyatt Regency DFW May 7-12, 2023 Dallas, TX

(03/23/23)

	S	ponsored by					
	BLANKROME Ryan)						
	Sund	lay, May 7, 202	3				
		All Tracks					
6:00 – 8:00 p.m.	Registration/Dinner/Networking						
	Mono	day, May 8, 20	23				
		All Tracks					
7:45 – 8:30	Introductions of Staff, Facilities and Format Doug Lindholm, COST President/Chief Executive Officer Arthur Parham, Retired General Tax Advisor of Entergy Services LLC Charles Drury, COST Vice-President/Chief Operating Officer						
8:30 – 11:00							
9:30-9:45	Refreshment & Networking Break						
	Financial Statements - Issues for the State Tax Professional  Curriculum: Overview of tax accounting for above and below the line financial statement presentations and their impact on and relationship to state tax return preparation.  Instructors:  Kelly Smith, PwC*  Malcolm Williams, PwC*						
12:30 – 1:30	12:30 – 1:30 Lunch/Networking						
	Income and SALT Tracks		Sales Track				
1:30 – 3:15	Basic Unitary/Filing Methods Curriculum: Overview of filing methods required by the various states with a discussion of the unitary method. Instructors: Nikki Dobay, Greenberg Traurig*	1:30 – 5:30	Jurisdiction to Tax <u>Curriculum</u> : Review of the various restrictions on a state's ability to impose taxes such as constitutional restrictions, federal legislation and judicial pronouncements. <u>Instructors:</u> Sherry Lam, Grant Thornton*				

	Robert Porcelli, PwC*		Christopher Lutz, HMB Legal Counsel *
3:15 – 3:30	Refreshment & Networking Break	2:15 – 3:15	Facilitated Breakout
3:30 - 5:30	State Income Tax Base I	3:15 – 3:30	Refreshment & Networking Break
	Curriculum: Review concepts involved in computing state income		
	tax base, including tie-in to federal return, modifications to federal tax base, multi-corporate group filing options, business/non-	4:30 – 5:30	Facilitated Breakout
	business determination and allocation/apportionment.		
	<u>Instructors:</u>		
	Scott Bedunah, Deloitte*		
4:45 – 5:30	Facilitated Breakout		
6:30 - 8:30	Vegas Night with COST – Sponsored by Blank Rome*		

	Tuesday, May 9, 2023					
	Income Tax Track		Sales Tax Track and SALT Track			
8:00 -	State Income Tax Admin. & Compliance	8:00 -	Introduction to Sales Tax Theory/Definition of Key Terms			
12:00	<u>Curriculum</u> : Review of income tax filing requirements, including legislation, form instructions vs. law, estimated payments, RARs, amended	10:00	<u>Curriculum</u> : Review history, theory and policy underlying sales taxation; define key terms and concepts used to implement the tax.			
	returns, extensions and best practices.		Instructors:			
	Instructors:		Jamie Gibbs, Deloitte*			
	Susan Courson-Smith, Pfizer		Hendrix Nghiem, Deloitte*			
	Jonathan Mieritz, Corteva Agriscience*					
	Arthur Parham, Retired General Tax Advisor of Entergy Services LLC Patrick Waldo, Nationwide					
	Michael Woo, Retired					
10:00 -	Refreshment & Networking Break	•				
10:15						
12:00 -	Lunch/Networking	10:15 -	Sales Tax Base, Taxability and Characterization			
1:00		12:00	<u>Curriculum</u> : Analyze nature of sales vs. use taxes, including typical statutes and			
			other authorities; explore application of form over substance doctrine and presumption for taxing tangible personal property.			
			Instructors:			
			Crystal Hildebrand KPMG*			
			Teddy Karcasinas KPMG*			
1:00 -	State Income Tax Admin. & Compliance (cont'd.)	12:00-	Lunch			
5:15	Curriculum: Review of income tax filing requirements, including	1:00				
	legislation, form instructions vs. law, estimated payments, RARs, amended	1:00 – 2:45	Sales Tax Base, Taxability and Characterization (cont'd)			
	returns, extensions and best practices.		<u>Curriculum</u> : Analyze nature of sales vs. use taxes, including typical statutes and other authorities; explore application of form over substance doctrine and			
2:45 -	Refreshment & Networking Break		presumption for taxing tangible personal property.			
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		1:45 -2:45	Facilitated Breakout			

		2:45 -3:00	Refreshment & Networking Break
		3:00 - 5:30	Sales Tax - Exempt and Non-Taxable Transactions
			<u>Curriculum</u> : Examine entity-level and activity-related exemptions; use of exemption
			certificates, and transactions outside scope of the statute.
			<u>Instructors:</u>
			Jeff Lemmons, PwC*
			TBD, PwC*
6:15 –	Evening Outing – Tour of AT&T Stadium – Sponsored by Ryan*		
8:15			

	Wednesday, May 10, 2023					
	Income Tax Track		Sales Ta	x Track a	nd SALT Track	
8:00 – 12:00	State Income Tax Admin. & Compliance (cont'd.)  Curriculum: Review of income tax filing requirements, including legislation, form instructions vs. law, estimated payments, RARs, amended returns, extensions and best practices.  Instructors:  Susan Courson-Smith, Pfizer  Jonathan Mieritz, Corteva Agriscience*  Arthur Parham, Retired General Tax Advisor of Entergy	8:00 – 11:15 10:15– 10:30	<ul> <li>Sales Tax – Situsing         <ul> <li>Curriculum: Review how states situs sales of tangible personal property, services, digital transactions, etc. and how these methods can differ depending on a variety of factors.</li></ul></li></ul>			
	Services LLC Patrick Waldo, Nationwide Michael Woo, Retired	10:30– 11:15	Facilitated Breakout			
10:15	Define how and O Nationaldian Boards		Sales Tax Track	11:15	SALT Track	
10:15 – 10:30	Refreshment & Networking Break	12:15	11:15— Sales & Use Tax -Administration & Compliance Curriculum: Review of vital issues associated with administration of the sales/use tax function including: registration, exemption certificates, taxability decisions, software, return preparation, claims for refund. Instructors: Amee Appel, PwC* Trisha Davidson, YETTER* Diane Yetter, YETTER*		Property Taxes <u>Curriculum</u> : An overview of property taxation and the various methods of valuation and imposition. <u>Instructors:</u> TBD, RSM*  Fredrick Nicely, COST	
12:00 -	Lunch/Networking	12:15-	Lunch/Networking	12:00-	Lunch/Networking	
1:00		1:15		1:00		
1:00 – 3:15	State Income Tax Admin. & Compliance (REVIEW)  Curriculum: Review of income tax filing requirements, including legislation, form instructions vs. law, estimated payments, RARs, amended returns, extensions and best practices.  Instructors:	1:15 – 3:15	Sales & Use Tax -Administration & Compliance (cont)  Curriculum: Review of vital issues associated with administration of the sales/use tax function including: registration, exemption certificates, taxability decisions,	1:00 – 2:15	Property Taxes (cont)  Curriculum: An overview of property taxation and the various methods of valuation and imposition.  Instructors:  TBD, RSM*  Fredrick Nicely, COST	

	Susan Courson-Smith, Pfizer		software, return preparation, claims for	2:15 -	Legislation
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	Arthur Parham, Retired General Tax Advisor of Entergy		Instructors:		legislation and how it can be used to benefit the
	Services LLC		Amee Appel, PwC*		taxpayer.
	Patrick Waldo, Nationwide		Trisha Davidson, YETTER*		Instructors:
	Michael Woo, Retired		Diane Yetter, YETTER*		Mo Bell-Jacobs, RSM*
					Brandi Drake, Charter Communications
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3:30		3:30			Douglas Lindholm, COST
				3:15 -	Refreshment & Networking Break
				3:30	
3:30 -	Gross Receipts and Net Worth Taxes	3:30 -	Gross Receipts and Net Worth Taxes	3:30 -	Gross Receipts and Net Worth Taxes
4:30	Curriculum: An overview of other methods of taxation	4:30	<u>Curriculum</u> : An overview of other methods	4:30	<u>Curriculum</u> : An overview of other methods of
	that states are using to impose tax.		of taxation that states are using to impose		taxation that states are using to impose tax.
	<u>Instructor:</u>		tax.		<u>Instructor:</u>
	James Adams, EY*		Instructor:		James Adams, EY*
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4.20					
4:30	Session adjournment for the Day!!				
6:00 -	Game Night with COST				
8:30					

	Thursday, May 11, 2023						
	Income Tax Track		Sales Tax Track		SALT Track		
8:00 - 10:00 10:00 - 10:15	Unitary Business Principle & Apportionment Curriculum: Examine the unitary business principle and its implications for formulary apportionment of multi-corporate groups; computation of factors: sales, property and payroll. Instructors: Andrew Plever, PwC* Malcolm Williams, PwC*  Refreshment & Networking Break	8:00– 12:00	Sales & Use Tax -Administration & Compliance (cont'd)  Curriculum: Review of vital issues associated with administration of the sales/use tax function, including: registration, exemption certificates, taxability decisions, software, return preparation, claims for refund.  Instructors:  Amee Appel, PwC* Trisha Davidson, YETTER* Diane Yetter, YETTER*	8:00 – 10:00 10:00– 10:15	Unitary Business Principle & Apportionment Curriculum: Examine the unitary business principle and its implications for formulary apportionment of multi-corporate groups; computation of factors: sales, property and payroll. Instructors: Andrew Plever, PwC* Malcolm Williams, PwC*  Refreshment & Networking Break		
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	Evening - Free					
			Friday, May 12, 2023			
8:00 – 9:15	State Tax Research Tools  Curriculum: Practical tips on conducting basic SALT research, including online databases and hardcopy text, with a brief assessment of select commercial resources; and preparing an effective file memo.  Instructor:  Matthew Mantle, Jones Walker					
9:15 – 10:2						
10:15 – 10		t				
10:45 – 11	Evolving Unclaimed Property and VAT Issues <u>Curriculum</u> : Overview of emerging issues associated with unclaimed property; and review of operation of a VAT and is a national state-based VAT in the U.S. future? <u>Instructors:</u>					

	TBD, KPMG*
	Patrick Reynolds, COST
11:45 - 1:00	Preparing for Audit Challenge & Controversy
	Curriculum: Practical tips on dealing with auditor proposed changes, including best practices for responding to notices of proposed assessments and preparing for
	informal and formal hearings with the state departments of revenue.
	Instructors:
	Kelly Butler, Ryan*
	John Murphy, Kolesar & Associates
	Daniel Stanley, Honigman*
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8:30 – 11:00									
9:30-9:45	Refreshment & Networking Break								
	Financial Statements - Issues for the State Tax Professional  Curriculum: Overview of tax accounting for above and below the line financial statement presentations and their impact on and relationship to state tax return preparation.  Instructors: Kelly Smith, PwC* Malcolm Williams, PwC*								
12:30 – 1:30	Lunch/Networking								
	Income and SALT Tracks		Sales Track						
1:30 – 3:15	Basic Unitary/Filing Methods Curriculum: Overview of filing methods required by the various states with a discussion of the unitary method. Instructors: Nikki Dobay, Greenberg Traurig*	1:30 – 5:30	Jurisdiction to Tax <u>Curriculum</u> : Review of the various restrictions on a state's ability to impose taxes such as constitutional restrictions, federal legislation and judicial pronouncements. <u>Instructors:</u> Sherry Lam, Grant Thornton*						

	Robert Porcelli, PwC*		Christopher Lutz, HMB Legal Counsel *
3:15 – 3:30	Refreshment & Networking Break	2:15 – 3:15	Facilitated Breakout
3:30 - 5:30	State Income Tax Base I	3:15 – 3:30	Refreshment & Networking Break
	Curriculum: Review concepts involved in computing state income		
	tax base, including tie-in to federal return, modifications to federal tax base, multi-corporate group filing options, business/non-	4:30 – 5:30	Facilitated Breakout
	business determination and allocation/apportionment.		
	<u>Instructors:</u>		
	Scott Bedunah, Deloitte*		
4:45 – 5:30	Facilitated Breakout		
6:30 - 8:30	Vegas Night with COST – Sponsored by Blank Rome*		

	Tuesday, May 9, 2023							
	Income Tax Track	Sales Tax Track and SALT Track						
8:00 -	State Income Tax Admin. & Compliance	8:00 -	Introduction to Sales Tax Theory/Definition of Key Terms					
12:00	<u>Curriculum</u> : Review of income tax filing requirements, including legislation, form instructions vs. law, estimated payments, RARs, amended	10:00	<u>Curriculum</u> : Review history, theory and policy underlying sales taxation; define key terms and concepts used to implement the tax.					
	returns, extensions and best practices.		Instructors:					
	Instructors:		Jamie Gibbs, Deloitte*					
	Susan Courson-Smith, Pfizer		Hendrix Nghiem, Deloitte*					
	Jonathan Mieritz, Corteva Agriscience*							
	Arthur Parham, Retired General Tax Advisor of Entergy Services LLC Patrick Waldo, Nationwide							
	Michael Woo, Retired							
10:00 -	Refreshment & Networking Break	•						
10:15								
12:00 -	Lunch/Networking	10:15 -	Sales Tax Base, Taxability and Characterization					
1:00		12:00	<u>Curriculum</u> : Analyze nature of sales vs. use taxes, including typical statutes and					
			other authorities; explore application of form over substance doctrine and presumption for taxing tangible personal property.					
			Instructors:					
			Crystal Hildebrand KPMG*					
			Teddy Karcasinas KPMG*					
1:00 -	State Income Tax Admin. & Compliance (cont'd.)	12:00-	Lunch					
5:15	Curriculum: Review of income tax filing requirements, including	1:00						
	legislation, form instructions vs. law, estimated payments, RARs, amended	1:00 – 2:45	Sales Tax Base, Taxability and Characterization (cont'd)					
	returns, extensions and best practices.		<u>Curriculum</u> : Analyze nature of sales vs. use taxes, including typical statutes and other authorities; explore application of form over substance doctrine and					
2:45 -	Refreshment & Networking Break		presumption for taxing tangible personal property.					
3:00			Freezentheren remails remained between brokered.					
		1:45 -2:45	Facilitated Breakout					

		2:45 -3:00	Refreshment & Networking Break
		3:00 - 5:30	Sales Tax - Exempt and Non-Taxable Transactions
			<u>Curriculum</u> : Examine entity-level and activity-related exemptions; use of exemption
			certificates, and transactions outside scope of the statute.
			<u>Instructors:</u>
			Jeff Lemmons, PwC*
			TBD, PwC*
6:15 –	Evening Outing – Tour of AT&T Stadium – Sponsored by Ryan*		
8:15			

	Wednesday, May 10, 2023					
	Income Tax Track		Sales Ta	x Track a	nd SALT Track	
8:00 – 12:00	State Income Tax Admin. & Compliance (cont'd.)  Curriculum: Review of income tax filing requirements, including legislation, form instructions vs. law, estimated payments, RARs, amended returns, extensions and best practices.  Instructors:  Susan Courson-Smith, Pfizer  Jonathan Mieritz, Corteva Agriscience*  Arthur Parham, Retired General Tax Advisor of Entergy	8:00 – 11:15 10:15– 10:30	Sales Tax Hack and SALT Hack  Sales Tax — Situsing  Curriculum: Review how states situs sales of tangible personal property, services, digital transactions, etc. and how these methods can differ depending on a variety of factors.  Instructors:  Matt Davidson, EY*  Michael Garcia, Ryan*  Refreshment & Networking Break			
	Services LLC Patrick Waldo, Nationwide Michael Woo, Retired	10:30– 11:15	Facilitated Breakout			
10:15	Define how and O Nationaldian Boards		Sales Tax Track		SALT Track	
10:15 – 10:30	Refreshment & Networking Break	11:15– 12:15	Sales & Use Tax -Administration & Compliance Curriculum: Review of vital issues associated with administration of the sales/use tax function including: registration, exemption certificates, taxability decisions, software, return preparation, claims for refund. Instructors: Amee Appel, PwC* Trisha Davidson, YETTER* Diane Yetter, YETTER*	11:15 - 12:00	Property Taxes <u>Curriculum</u> : An overview of property taxation and the various methods of valuation and imposition. <u>Instructors:</u> TBD, RSM*  Fredrick Nicely, COST	
12:00 -	Lunch/Networking	12:15-	Lunch/Networking	12:00-	Lunch/Networking	
1:00		1:15		1:00		
1:00 – 3:15	State Income Tax Admin. & Compliance (REVIEW)  Curriculum: Review of income tax filing requirements, including legislation, form instructions vs. law, estimated payments, RARs, amended returns, extensions and best practices.  Instructors:	1:15 – 3:15	Sales & Use Tax -Administration & Compliance (cont)  Curriculum: Review of vital issues associated with administration of the sales/use tax function including: registration, exemption certificates, taxability decisions,	1:00 – 2:15	Property Taxes (cont)  Curriculum: An overview of property taxation and the various methods of valuation and imposition.  Instructors:  TBD, RSM*  Fredrick Nicely, COST	

	Susan Courson-Smith, Pfizer		software, return preparation, claims for	2:15 -	Legislation
	Jonathan Mieritz, Corteva Agriscience*		refund.	3:15	Curriculum: A session that will cover the basics of
	Arthur Parham, Retired General Tax Advisor of Entergy		Instructors:		legislation and how it can be used to benefit the
	Services LLC		Amee Appel, PwC*		taxpayer.
	Patrick Waldo, Nationwide		Trisha Davidson, YETTER*		Instructors:
	Michael Woo, Retired		Diane Yetter, YETTER*		Mo Bell-Jacobs, RSM*
					Brandi Drake, Charter Communications
3:15 -	Refreshment & Networking Break	3:15-	Refreshment & Networking Break		Aziza Farooki, COST
3:30		3:30			Douglas Lindholm, COST
				3:15 -	Refreshment & Networking Break
				3:30	
3:30 -	Gross Receipts and Net Worth Taxes	3:30 -	Gross Receipts and Net Worth Taxes	3:30 -	Gross Receipts and Net Worth Taxes
4:30	Curriculum: An overview of other methods of taxation	4:30	<u>Curriculum</u> : An overview of other methods	4:30	Curriculum: An overview of other methods of
	that states are using to impose tax.		of taxation that states are using to impose		taxation that states are using to impose tax.
	<u>Instructor:</u>		tax.		<u>Instructor:</u>
	James Adams, EY*		Instructor:		James Adams, EY*
			James Adams, EY*		
4:30	Session adjournment for the Day!!	L	1	L	
6:00 -	Game Night with COST	•		•	
8:30					

	Thursday, May 11, 2023							
Income Tax Track		Sales Tax Track			SALT Track			
8:00 -	Unitary Business Principle & Apportionment	8:00-	Sales & Use Tax -Administration &	8:00 -	Unitary Business Principle & Apportionment			
10:00	Curriculum: Examine the unitary business principle	12:00	Compliance (cont'd)	10:00	<u>Curriculum</u> : Examine the unitary business			
	and its implications for formulary apportionment of		<u>Curriculum</u> : Review of vital issues		principle and its implications for formulary			
	multi-corporate groups; computation of factors: sales,		associated with administration of the		apportionment of multi-corporate groups;			
	property and payroll.		sales/use tax function, including:		computation of factors: sales, property and			
	<u>Instructors:</u>		registration, exemption certificates,		payroll.			
	Andrew Plever, PwC*		taxability decisions, software, return		<u>Instructors:</u>			
	Malcolm Williams, PwC*		preparation, claims for refund.		Andrew Plever, PwC*			
			<u>Instructors:</u>		Malcolm Williams, PwC*			
10:00 -	Refreshment & Networking Break		Amee Appel, PwC*					
10:15			Trisha Davidson, YETTER*	10:00-	Refreshment & Networking Break			
			Diane Yetter, YETTER*	10:15				
10:15 -	Restrictions on A State's Ability to Tax	10:00- 10:15	Refreshment & Networking Break	10:15	Restrictions on A State's Ability to Tax			
12:00	<u>Curriculum</u> : Review of the various restrictions on a			12:00	<u>Curriculum</u> : Review of the various restrictions on			
	state's ability to impose taxes such as constitutional				a state's ability to impose taxes such as			
	restrictions, federal legislation and judicial				constitutional restrictions, federal legislation and			
	pronouncements.				judicial pronouncements.			
	Instructors:				Instructors:			
	Karl Frieden, COST				Karl Frieden, COST			
	Mitchell Newmark, Blank Rome*				Mitchell Newmark, Blank Rome*			
	Andres Vallejo, Vallejo, Antolin, Agarwal & Kanter*							

					Andres Vallejo, Vallejo, Antolin, Agarwal & Kanter*			
12:00 – 1:00	Lunch/Networking	12:00 – 1:00	Lunch/Networking	12:00 - 1:00	Lunch/Networking			
1:00 - 4:00	State Income Tax Base II  Curriculum: In-depth focus on apportionment formula variations, special issues in apportionment, sourcing services & intangible income; detailed analysis of tax base additions & subtractions, multinational issues & credits.  Instructors: Greg Abbott, Moss Adams*  Matthew Snell, Moss Adams*	1:00 - 5:30	Sales & Use Tax -Administration & Compliance (cont'd.)  Curriculum: Review of vital issues associated with administration of the sales/use tax function, including: registration, exemption certificates, taxability decisions, software, return preparation, claims for refund.  Refreshment & Networking Break	1:00 – 4:00	State Income Tax Base II  Curriculum: In-depth focus on apportionment formula variations, special issues in apportionment, sourcing services & intangible income; detailed analysis of tax base additions & subtractions, multinational issues & credits.  Instructors:  Greg Abbott, Moss Adams*  Matthew Snell, Moss Adams*			
3:00 – 3:15	Refreshment & Networking Break	3:15		3:00 – 3:15	Refreshment & Networking Break			
3:15 – 4:00	Facilitated Breakout			3:15 – 4:00	Facilitated Breakout			
4:00 – 5:30	Pass-Through or Disregarded Entities  Curriculum: Recognize the income and sales/use tax significance of various pass-through or disregarded entities, including federal treatment of the entity, state tax base implications, and impact on income allocation & apportionment.  Instructors:  Brooke Nelson, RSM US*  Will Thistle, Bradley*			4:00 – 5:30	Pass-Through or Disregarded Entities <u>Curriculum</u> : Recognize the income and sales/use tax significance of various pass-through or disregarded entities, including federal treatment of the entity, state tax base implications, and impact on income allocation & apportionment. <u>Instructors:</u> Brooke Nelson, RSM US*  Will Thistle, Bradley*			
	Evening - Free		1					
			Friday, May 12, 2023					
8:00 – 9:15		<u>Curriculum</u> : Practical tips on conducting basic SALT research, including online databases and hardcopy text, with a brief assessment of select commercial resources; and preparing an effective file memo. <u>Instructor:</u>						
9:15 – 10:1		ng gross re	ceipts, sales/use, and business operating taxes,	with discu	ssion of best practices for compliance.			
10:15 – 10								
10:45 – 11	0	Curriculum: Overview of emerging issues associated with unclaimed property; and review of operation of a VAT and is a national state-based VAT in the U.S. future?						

	TBD, KPMG*
	Patrick Reynolds, COST
11:45 – 1:00	Preparing for Audit Challenge & Controversy
	Curriculum: Practical tips on dealing with auditor proposed changes, including best practices for responding to notices of proposed assessments and preparing for
	informal and formal hearings with the state departments of revenue.
	<u>Instructors:</u>
	Kelly Butler, Ryan*
	John Murphy, Kolesar & Associates
	Daniel Stanley, Honigman*
1:00	Lunch/Networking
1:00	Basics School Adjourns

<sup>\*</sup> Denotes COST Practitioner Member